FY 2020 Borough Budget Consultations

Manhattan - Administration for Children's Services

Meeting Date 9/20/2018

AGENDA ITEM 1: General Agency Funding Discussion

The purpose of holding the Borough Budget Consultations is to provide Community Boards with important information to assist in drafting their statement of District Needs and Budget Priorities for the upcoming fiscal year. As you know, Community Board Members are volunteers who may not be familiar with the budget process and how agencies' programs are funded. At the same time, Community Board members are very knowledgeable about local service needs.

This year's Manhattan agendas have three sections:

- I. Agencies begin the consultation with a presentation of their goals, funding decision process, and highlights of their funding needs.
- II. Then, the agenda continues with Community Boards asking about specific program funding.
- III. Lastly, the agendas include Boards' requests on district-specific budget questions. We request that the agency respond in writing, but have any further discussions on these items with the Community Boards outside of the consultation.

For the first section, please present on the four topics below for 10-15 minutes at the beginning of our Consultation. Also, please provide written responses or even a PowerPoint presentation that we can use to fully and accurately educate our Board Members.

- 1. What are your priorities and operational goals for FY19 and projected priorities and operational goals for FY20?
- 2. What are the current proposed FY19 and FY20 service and operational goals and proposed funding?
- 3. Which programs is the agency adding, dropping, or changing for FY19 and projected for FY20?
- 4. What are your benchmarks for new and existing programs and what are your benchmarks/key performance indicators for measuring success?

AGENCY RESPONSE:

ACS' FY2019 budget of \$2.97 billion builds on our continued commitment to strengthening our safety net for children and families. ACS' budget includes over \$1 billion of City funds, \$728 million of State funds, \$1.175 billion of Federal funds and \$52.6 million of intra-city funding. The FY2018 budget provided \$58.7 million in new funding that was especially targeted to support our child welfare reform work.

For FY 2019, ACS received over \$50 million in additional City funding to support the implementation of Raise the Age. This will grow to \$100m in FY 2021. The new funding will allow ACS to hire additional staff who will work directly with the youth in our secure detention facilities and eventually in the specialized juvenile detention facilities. The budget also includes funds that will enable us to build on our successful juvenile justice preventive programs, which allow youth who would otherwise be sent to detention or placed in Close to Home to remain safely in the community with supervision, services, and other supports.

MEETING NOTES:

COMMENTS:

Cbs can make requests in Sept/Oct. Mayor's preliminary budget in Jan, then cbs can testify 3/4 of money levied is revenue Move children into facilities by Oct. 1st

FOLLOW-UP:

AGENDA ITEM 2: Funding Sources - Private Funding Shortfalls

The recently adopted federal tax law makes significant changes to the availability and utility of many itemized tax deductions which may affect the availability and utility of tax deductions for charitable contributions on which many service organizations, non-governmental organizations, and faith-based groups rely for some or all of their funding.

To what extent and in what manner has ACS modified or taken into consideration these potential changes in parallel organization or partner funding in formulating its FY20 budget?

AGENCY RESPONSE:

The ACS' contracted provider agencies have not raised any particular impacts related to this tax law change, but we would take any concerns under advisement.

MEETING NOTES:

COMMENTS:

Contracted agencies have not raised this as an issue with us. We don't have direct access to impact.

FOLLOW-UP:

AGENDA ITEM 3 : Funding Sources - Federal Shortfalls

The prospect of dramatic changes in funding available for social services programming at the federal level on which the ACS budget relies remains an on-going concern.

- -- What ACS programs are most dependent on federal funding streams?
- -- What contingency plans or other means of closing funding shortages has ACS considered or implemented in the event that the federal budget eliminates some or all of such funding?
- -- For how long a period can the same or equivalent level of service be maintained in the event of significant federal funding shortfalls?
- -- What changes or new initiatives have been undertaken in the last year in response to or concerning the impact of the federal budget on ACS's ability to deliver the programs and services it is called to provide

AGENCY RESPONSE:

- --There are two main areas of ACS' work that are supported by federal funds:
- 1) ACS currently receives an annual Head Start grant of \$132.9 million that supports 69 Head Start delegates. The grant currently funds more than 12,600 seats in ACS' EarlyLearn system of contracted early education, including 160 Early Head Start seats, at 189 Head Start-funded sites throughout the five boroughs. This funding includes nearly \$1M for training.

Please note: We shared last year that EarlyLearn contracts were scheduled to transfer to the Department of Education by February 1, 2019. The federal Office of Head Start extended ACS' existing Head Start grant, and as a result the transfer date was revised to July 1, 2019. Over the next year, ACS and DOE will continue to increase the

momentum we have built to prepare for this transition – including collaboration and planning among agencies, and engaging in ongoing conversations with EarlyLearn providers, parents, and experts in the field. All funding that is directly a part of EarlyLearn contracts and city-administered lease and utilities will move to the DOE or School Construction Authority, respectively, as a part of the EarlyLearn transition in July 2019.

2) Title IV-E of the Social Security Act is the primary source of federal funding for child welfare. Historically, the law has only allowed states to draw down federal dollars for children who are placed in foster care.

New federal child welfare legislation, the Family First Prevention Services Act (FFPSA), was passed as part of the federal budget approved by Congress in February.

- o This landmark legislation will allow states to claim IV-E funds for certain prevention services to support and stabilize families where children are at risk of entering foster care.
- o FFPSA is likely to benefit child welfare programs in other jurisdictions around the country that do not have the kind of robust preventive funding that New York City has already established.
- o However, the financial impact on New York State and New York City, which have already made such an investment, is uncertain.
- --There are no specific funding sources that are a primary concern, but it should be noted that revenue does account for two thirds of ACS' budget and is always subject to annual approval/review and appropriations.
- --As noted above, there are no specific funding sources that are a primary concern.
- --In reference to FFPSA, ACS has been in regular conversation with the State Office of Children and Family Services, federal policymakers, and national experts such as Casey Family Programs to better understand the nuances of the legislation and to be sure that the policymakers consider the unique characteristics of our jurisdiction when making important regulatory decisions.

MEETING NOTES:

COMMENTS:

We don't have a direct assessment 133m in headstart dollars 4m in COLA

DOE will be applying for same money

FOLLOW-UP:

AGENDA ITEM 4: Immigration Impacts

To what extent has the federal "zero tolerance" initiative, including the forced separation of children from their families, affected any ACS programs or services?

- -- To what extent has demand or need for ACS services been impacted by the federal "zero tolerance" immigration enforcement policies?
- -- What additional funding is required to meet these needs?
- -- Will ACS need to change or add new programs or services to address the needs of displaced children per these policies?
- -- Has ACS requested additional funding from the federal government or any other source to meet these needs?

AGENCY RESPONSE:

- --Children who have been separated from their parents at the border, or who cross the border as unaccompanied minors, and are then brought to New York are in the custody of the federal government's Office of Refugee Resettlement. They are in federal care, not in New York City's foster care system. The City recognizes that we have a moral obligation to help the separated children, and, as a part of ACS' mission, we are committed to providing all the help we possibly can through the provider agencies that contract with both the federal government and ACS. Because the federal government contracts with some of the same nonprofit agencies with which ACS contracts for children in the New York City system, we have relationships with these providers and have been working with them to offer assistance/services.
- --ACS currently provides Trauma Smart training for foster parents and staff who work with children in the New York City foster care system. ACS is offering this same Trauma Smart training for foster parents and staff working with separated children.
- --ACS is currently able to provide these services within our budget. As part of the ThriveNYC Mental Health Roadmap, ACS received \$4.1 million in new funding in FY17 (baselined to 3.3 million in FY18) to introduce a trauma informed model call Trauma Smart.
- --We do not currently anticipate the need to do so.
- --No, not to date.

MEETING NOTES:

COMMENTS:

Those children and those unaccompanied minors are in federal foster care, but we provide some technical assistance, including Trauma Smart Training, which is a trauma informed care system. It has assisted parents separated from their children.

We have 4.1m allotted to this; 3.8m is baselined.

24 staff will be trained within current budget.

FOLLOW-UP:

AGENDA ITEM 5: Minimum Wage Increase

Please update us on the budget impacts to ACS and its third-party service providers of the sequential increase in the minimum wage.

- -- Is additional funding needed to meet the new salary requirements?
- -- Is ACS changing the nature of positions it funds (e.g. from full-time to part-time or other status) as a result of the new minimum wage requirements

AGENCY RESPONSE:

Between Summer 2017 through Spring 2018, ACS completed all contract amendments needed to comport with the recent increase in the minimum wage. These funds were added to ACS' budget.

ACS' contracted providers have discretion to reconfigure their budgets to meet the needs of their individual organizations. ACS has not provided any direction or requirement to do so.

MEETING NOTES:

COMMENTS:

City provided funding in 2015 to increase wages 2%. In 2018, 2019, and 2020 City will provide funding to increase wages by 2% per year. Headstart released 3 COLAs as well.

FOLLOW-UP:

AGENDA ITEM 6: Training and Staff Development Funding

Please update us on the impact of changes to the City Budget as adopted for the FY18 budget to include separate funding for staff professional development and training, enhanced parent engagement, and program service coordination.

-- Does ACS see a need for further funding increases for these needs?

AGENCY RESPONSE:

ACS' Division of Child and Family Well-Being has ongoing programs and initiatives in place to provide professional development for the staff of our contracted EarlyLearn NYC center-based child care providers:

- ACS' EarlyLearn contracts already include funding for 12 days of professional development for center-based programs and six days for family child care network providers.
- In addition, through the Mayor's Pre-K-for-All program, EarlyLearn programs serving UPK children also receive enhanced funding for substitute dollars allowing Teachers and Assistant Teachers to attend professional development training provided by Department of Education.
- ACS works with CUNY to provide a Child Development Associate (CDA) Certificate program to teaching staff and ACS Head Start Delegate Agency and Policy Council Parents. This program enables staff to obtain the national Infant/Toddler CDA credential from the Council for Professional Recognition as well as twelve undergraduate credits from CUNY positioning them on a path of higher education and increased career ladder Level. This program was a great success in FY17 and FY18, with over 100 participants who graduated with their CDAs to date.
- Additionally, the Day Care Council of New York, 1707 Local 205 and CSA with City of New York reached an agreement in October 2016 to provide total funding of \$2.2 million through 2020 for a career ladder initiative which will provide assistance to day care center staffs to attain higher education and training.
- Lastly, all EarlyLearn contractors can submit above-the-budget requests for additional training including professional development for programmatic and administrative staff.

ACS did not receive funding specifically to enhance parent engagement at our EarlyLearn programs. As part of the EarlyLearn contract with ACS, all programs must include a parent engagement component in their service plans.

MEETING NOTES:	
COMMENTS:	
FOLLOW-UP:	

AGENDA ITEM 7: Early Childhood / Early Learn Implementation

Please update us on the preliminary assessment and initial conclusions concerning the analysis or mechanisms in place to track needs for early childhood services by geographic area?

-- Please update us on the transition of Early Learn programs and services to the Department of Education, initially slated for 2019.

-- Will the transition of Early Learn to the DoE occasion gaps or shortfalls in services that ACS will need to address? If so, please describe the gaps and the resources (financial, personnel, capital or other) that will be needed to address those needs.

AGENCY RESPONSE:

--EarlyLearn center-based childcare programs serve more than 30,000 children from 6 weeks through four years old. We shared last year that EarlyLearn contracts were scheduled to transfer to the Department of Education by February 1, 2019. The federal Office of Head Start extended ACS' existing Head Start grant, and as a result the transfer date was revised to July 1, 2019. ACS expects budget adjustments in accordance with this shift in the November and January plans. ACS' projected Fiscal Year 2019 budget for EarlyLearn programs and related costs such as city-administered leases and utilities is over \$580 million, including \$44.5 million funded by DOE to support Pre-K for All students in those programs.

Over the next year, ACS and DOE will continue to increase the momentum we have built to prepare for this transition – including collaboration and planning among agencies, and engaging in ongoing conversations with EarlyLearn providers, parents, and experts in the field. All funding that is directly a part of EarlyLearn contracts and city-administered lease and utilities will move to the DOE or School Construction Authority, respectively, as a part of the EarlyLearn transition in July 2019. Funding attached to subsidized child care vouchers will remain at ACS.

--ACS continues to work closely with the DOE to ensure a seamless transfer of services and resources in July 2019. We do not anticipate any gaps of service.

MEETING NOTES:

COMMENTS:

We have funding for these trainings. We have been working with contractors, all have 12 days of training each year. We are working closely with DOE to ensure that there are no gaps through the transition. City decided to have DOE apply. The current grant ends June 30 2019. We are hopeful they will be awarded the full

FOLLOW-UP:

AGENDA ITEM 8: UPK and 3-K

Has ACS's role in supporting UPK and 3-K changed in the past year, or is it expected to change prior to the transition to the DoE?

What is the budget impact of any actual or anticipated changes in ACS's role?

AGENCY RESPONSE:

FOLLOW-UP:

The NYC Department of Education continues to administer Pre-K for all and all new 3-K seats, and there is no change with respect to ACS' role. Above in question #7, we provide an update about the transition of EarlyLearn to DOE and the related budget adjustment.

MEETING NOTES:		
COMMENTS:		

AGENDA ITEM 9 : Child Protective Services

Please update us on the use of the additional funding first allocated in the FY18 budget to celebrate and increase public and professional recognition of Child Protective Services.

-- Has that funding and initiative been maintained?

AGENCY RESPONSE:

Beginning in the Adopt FY18 budget, ACS received baselined funds of \$1.3m to celebrate and promote the professional recognition of CPS.

On June 3, 3018, ACS officially kicked off "CPS Appreciation Week," a multi-platform campaign to highlight and celebrate the work of ACS Child Protective Specialists as the City's first-responders for children and families. Components of the campaign included a proclamation from the Mayor, advertisements featuring CPS and families that were displayed throughout the City, and the internal events for staff and their families. The advertisements can be viewed on ACS' webpage: https://www1.nyc.gov/site/acs/about/work/cpsads.page

MEETING NOTES:

COMMENTS:

The funding was baselined at 1.3m. We had a CPS dedication week to alert families and first responders. New subway ad that highlights our role in keeping children safe. We hope to make this an annual event. Since the funding is baselined, it will be there.

FOLLOW-UP:

Can Cbs know about this week in advance? LinkNYC kiosks could promote this.

AGENDA ITEM 10: Foster Care

Please update us on any modifications or adjustments to the Foster Care Strategic Blueprint.

-- Are additional funds or other resources needed to carry out the overall vision embodied in the Blueprint?

AGENCY RESPONSE:

--In Spring 2018, ACS issued an updated Foster Care Strategic Blueprint for FY 2019-FY2023 that is available here, along with the related reports mentioned below: https://www1.nyc.gov/site/acs/about/fcstrategicblueprint.page

A printed copy of the report is also included in your folders.

The five-year plan builds upon the progress made under the 2016-2018 blueprint, and is informed by the recommendations of the Interagency Foster Care Task Force, the findings from a major review of the cases of 2,200 children (Rapid Permanency Reviews) that ACS designed and conducted in partnership with national child welfare experts Casey Family Programs, the findings from our first-ever ACS Youth Experience Survey of youth ages 13+, an examination of older youth permanency, an intensive analysis of foster care performance data, and input from a range of stakeholders including youth, parents, providers, advocates and others.

The plan is organized around five major priorities, with 31 actionable strategies to achieve the following:

- 1) Improving Permanency Outcomes
- 2) Improving Foster Care Placements to Enhance the Well-Being of Children
- 3) Improving Health, Mental Health, and Education Services for Children in Foster Care
- 4) Improving Outcomes for Older Youth
- 5) Building Systemic Capacity

ACS has prioritized locating kinship resources to serve as foster parents when a child's safety requires removal into
foster care; however, we always have a need for caring and committed foster and adoptive parents. We included
information in your folders, and to receive more information about how to become a foster or adoptive parent,
please call 877-676-WISH (9474).

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COMMENTS:

FOLLOW-UP:

AGENDA ITEM 11: Foster Care and Education

Please update us on the programs and services targeted to address the needs of children approaching aging out of the foster care system to ensure that educational goals are met, with a focus on the budgetary impacts and the resources needed to support these programs, including:

- -- the Fostering College Success Initiative;
- -- the First Star CSI Academy (or any new programs built on its model);
- -- the Transition Age Youth program;
- -- the Young Adult Internship Program Plus;
- -- the Office of Educational Support and Policy Planning; and
- -- any new programs or initiatives in this area.

AGENCY RESPONSE:

--ACS has partnered with CUNY, the New York City Department of Youth and Community Development, the Workplace Center at Columbia University School of Social Work, among others, and launched multiple initiatives to improve education and employment outcomes for youth in foster care.

The ACS Fostering College Success Initiative - CUNY Dorm project began in summer 2016 with a baselined \$2.7 million investment from the City. The first group of fifty (50) foster youth who participated in the program were enrolled in academic programs at ten CUNY colleges across the city and were residing in the Queens College and College of Staten Island dormitories. In FY 18 the program expanded to the City College of New York. The goal of the program, which will eventually serve 200 youth, is to increase post-secondary enrollment and college graduation rates. This program also provides financial assistance in the form of daily stipends for essentials like personal items, phone payments, transportation, clothing, food and books that are not covered with financial aid/scholarship funding; and tuition supports to ensure that the youth living in foster care can complete a post-secondary education. In July of 2017, The New York Foundling (NYF) was awarded a three-year contract to provide 24/7 onsite support to students in the program. The support includes tutoring, mentoring, academic advisement and counseling, summer immersion workshops and career readiness through NYF College Success Coaches residing on all three CUNY campuses.

--ACS' partnership with First Star, Inc. is the only First Star Academy in New York. The College of Staten Island CUNY (CSI) Office of the Vice President for Student & Enrollment Services provides direct oversight of the program and works with the partnership to offer students dorms in the College's Residence Halls throughout the summer. Students visit the CSI campus one Saturday a month during the academic year and simultaneously participate in the program's academic and life-skills programs. Currently, the First Star Academy is supported by ACS, CUNY, the Conrad N. Hilton Foundation, and New Yorkers for Children.

--In partnership with CUNY and the Hilton Foundation we launched the Transition Age Youth (TAY) program which provides additional supports including housing and internships for 150 foster youth in the CUNY ASAP program.

--In partnership with the NYC Department of Youth and Community Development (DYCD), YAIP+ is a paid internship program for foster care and/or juvenile justice involved young adults between the ages of 16 and 24 years-old. The program model includes a fourteen-week job readiness and paid internship component followed by a ninemonth period of support services to achieve career and educational goals. YAIP+ is trauma-sensitive and utilizes a "primary person" model in which each participant has a designated staff person dedicated to help reach his or her goals. In this model, DYCD contracts with the Door and Opportunities for a Better Tomorrow to provide the service-delivery.

--ACS has a dedicated Office of Education Support and Policy Planning (OESPP) that provides information and support for young people to meet their educational goals at all levels. Older high school students can receive college and career planning support, and ACS also connects college bound young people to resources to help pay for college. For example, young people receiving ACS services can apply for the federally funded Education Training Voucher (ETV) program to receive up to \$5000 per year to age 23 for items such as tuition, student fees, room and board, books, and supplies.

- --The ACS Office of Employment and Workforce Development Initiatives (OEWDI) was established in 2016 to develop and support a range of initiatives to enhance youth readiness for the workforce. OEWDI continues to expand its array of services that build system capacity and connect youth to educational and career planning, mentoring, work-based learning, employment and career advancement; such as:
- Young Adult Work Opportunities for Rewarding Careers (YA WORC): ACS is partnering with the Workplace Center at Columbia University to provide technical assistance to a group of our foster care provider agencies. Through an evidence-based curriculum, the YA WORC program provides instruction and guidance to foster care agency staff to assist in building the capacity for career planning and readiness through on-site career clubs. The clubs are designed to engage youth so that staff can prepare them for meaningful careers. In addition, the selected agencies receive technical assistance and training to develop a labor market strategy customized to their agency, so they can engage and recruit employers in high-demand sectors of the economy.
- Mentored Internship Program: ACS is partnering with the Pinkerton Foundation and the Workforce Professionals Training Institute (WPTI) to provide mentored in-house internships at eight (8) foster care agencies. To assist agencies in coordinating services and engaging youth, WPTI provides technical assistance through a series of roundtable discussions and lesson planning sessions with workforce development programs and foster care provider agencies. This initiative provides the foster care agencies with staff to provide in house job opportunities to a cohort of youth that may require more supportive supervision in the workplace.
- Driver's Education Program: ACS developed contracts with two Driving Schools in the Bronx and Brooklyn to provide driving instruction for youth in foster care to obtain their driver's license, which provides an opportunity to achieve a normative milestone and access to careers that require the ability to drive. OEWDI works with foster care agency sta? to coordinate referrals.
- Civil Service Pathways for Youth Program (CSPYP): The CSPYP is a curriculum developed to build capacity of the foster care agencies to support the readiness of young people to secure civil service positions. The curriculum is designed to expose and prepare transition-aged youth for public sector employment.
- Goldman Sachs Mentors: ACS is partnering with Casey Family Programs and Goldman Sachs to provide Goldman Sachs mentors for students in the Dorm Program. Currently, this program is supporting 15 youth with one-to-one mentor/mentee relationships.
- Vulnerable Youth SYEP: ACS coordinates a Summer Youth Employment Program (SYEP) in partnership with the Department of Youth and Community Development (DYCD). The program operates according to the DYCD standard internship model, which provides a basic internship paying minimum wage for youth 14-¬ to 24-years¬-old.
- College Aide Internship Program (CIP): In partnership with Department of Citywide Administrative Services (DCAS), ACS also coordinates the CIP, which targets foster care and/or juvenile justice involved college students at both the undergraduate and graduate level. The program's approach combines service learning projects with on-site skills building.
- IFoster: ACS is collaborating with IFoster to provide job placement and career development services to youth in foster care. IFoster is an organization that works with corporations, employers, government agencies and foundations to connect youth to jobs, skills training and supportive services. IFoster's services are customized to each

youth using a trauma-informed curriculum.

• YV LifeSet: In April 2018, New Yorkers for Children, in partnership with ACS and Youth Villages, launched a new pilot of the YV LifeSet program. This program supports youth ages 17-22 who have been involved in the foster care, juvenile justice and/or mental health system become successful, independent adults. The YVLifeSet model is implemented by specialists who provide youth with intensive community-based support comprised of both clinical and skill-building interventions. Over three years, the program will serve approximately 350

MEETING NOTES:

COMMENTS:

Spring 2016, we released a 3 year blueprint with 5 priority areas and 31 points. 366k pilot with Children's Village and Little Flower. Family Time Pilot with Children's Aid and Good Shepard Service. For FY 2019, 1.1m in funding for supportive services and kids aging out of foster care. We could allocate funding for the 31 strategies.

FOLLOW-UP:

AGENDA ITEM 13: Raise The Age Legislation

Please provide updates on the effort to plan for the entry of 16- and 17-year olds into the youth justice system as a result of the Raise The Age legislation passed in 2017.

-- What funding is needed to achieve the goals of the Raise The Age legislation

AGENCY RESPONSE:

--Since Raise the Age was first signed into law, ACS, our sister City agencies, and our State partners have been working actively to prepare. Under the new law, as of October 1, 2018 newly arrested 16-year-olds will no longer be prosecuted as adults or held in adult facilities; the same will be true for newly arrested 17-year-olds beginning October 1, 2019. Unlike any other jurisdiction in the state, New York City has the additional requirement to transition all currently adult-charged 16- and 17-year-olds from its adult detention facility on Rikers Island. By October 1st of this year, these young people must be housed in a non-Rikers facility to be jointly administered by ACS and the Department of Correction (DOC). The law requires ACS to develop program models and services at these facilities and in the community that meet the developmental needs of older adolescents.

We have prepared for Raise the Age in numerous ways, and below are a few key highlights:

1) New Youth Development Specialist Title

Working with the Department of Citywide Administrative Services and through negotiation with SSEU, Local 371 of District Council 37, ACS finalized a new civil service title of Youth Development Specialist (YDS) that better reflects the qualifications that will be needed to support and protect young people in the juvenile system after Raise the Age is implemented. The first group of Youth Development Specialists completed pre-service training in July 2018 and the second group completed training in August. An additional class of 24 started in September 2018. ACS continues to actively hire for the newly created YDS position, and please see more information here: https://www1.nyc.gov/site/acs/about/work/yds.page)

2) Construction at Detention Centers

Renovations are well underway at Horizon and Crossroads to make sure that these facilities can meet the demands of a larger population and the unique needs of older youth. The total budget for long-term renovations at both facilities is \$329 million—with an authorized budget of \$130 million—and nearly \$108 million committed in contracts through the Department of Design and Construction. These contracts fund the immediate health and safety renovations, as well as programmatic expansions to meet the needs of a larger population and older youth. Current construction includes renovations of the medical unit and dormitory halls, wall hardening throughout the facilities, upgraded program areas and classroom spaces, new plumbing and HVAC systems, updated staff and transportation areas, and enhanced security.

During the week of June 18, all youth and most staff who were assigned to Horizon were transferred and consolidated to Crossroads. We consolidated at Crossroads to allow the Department of Design and Construction to speed up and conduct more extensive renovations at Horizon to make ready for the City to meet the Raise the Age mandates.

3) Policies, Protocols, and Training

All 16- and 17- year olds who are currently housed at Rikers will be transferred to Horizon by October 1, 2018. The Department of Corrections will assume operational responsibility for Horizon for a transition period of up to 24 months, while ACS continues to aggressively recruit, hire, and train Youth Development Specialists (YDS) to operate the secure and specialized juvenile detention sites.

ACS has worked hard to establish a system of care within our secure juvenile detention system that is both grounded in best practice and designed to promote a safe, secure environment for youth and staff, and we intend to maintain and enhance that system. We continue to work in close collaboration with DOC to develop a youth-centered framework for co-administering Horizon as the "specialized juvenile detention facility" required by State law. This collaboration includes connecting DOC with the developers of our evidence-based models and treatments to discuss how they can support DOC's training efforts, and sharing ACS' training schedule and materials to assist them prepare staff to serve the youth who will be housed in the Horizon specialized juvenile detention facility.

4) Interagency Service Improvements for Young People

In Spring 2018, ACS entered into a partnership with Health + Hospitals, which will help manage the contracted health care providers currently working at Crossroads and Horizon. This will ensure that young people in detention continue to receive high-quality health care – and it's also a first step toward ensuring continuity of care for young people throughout the juvenile justice system, from detention through placement and aftercare, and continuing as needed after they are released.

In addition to the comprehensive educational services provided through the DOE's District 79 Passages Academy schools across our juvenile justice continuum, we are working with the DOE to establish high school equivalency programs in detention and Close to Home as an alternative for some older youth. We are also exploring the development of new career certificate programs and better access to vocational schools.

We are also working in close collaboration with our partners at the Mayor's Office of Criminal Justice (MOCJ), the Department of Probation (DOP), and the courts to increase the use of Alternative to Detention (ATD) and Alternative to Placement (ATP) programs to keep young people who do not need to be confined safely in the community with necessary services and supports. We also continue our work with DOP and MOCJ to expand the array of ATD and ATP programs available to young people, including programs specifically designed to address the unique needs of older adolescents.

To aid in our efforts to prevent young people from ever entering the justice system in the first place, we are working with the NYPD to increase access to our Family Assessment Program (FAP). FAP is a juvenile justice preventive program which supports parents and guardians through intensive in-home therapeutic services to help improve family functioning when parents/guardians seek to file a Person In Need of Supervision case in Family Court. Our work with the NYPD aims to help connect families to FAP services when a young person comes into contact with law enforcement, but before the need for court intervention arises. To further increase accessibility to FAP services, ACS's Division of Youth and Family Justice is also working to establish a mobile FAP unit to reach youth and their families directly in the community.

--Raise the Age is a state law, but no funding was allocated for New York City in the State's FY 2019 budget.

To meet the significant new funding needs created by Raise the Age, the City allocated \$51 million to ACS for City FY 2019, which grows to a baseline value of \$100 million at full implementation in City FY 2021. This funding supports the implementation of Raise the Age components described above.

Additionally, the State reauthorized the Close to Home program as part of budget process in Spring 2018, but it eliminated all previous funding to New York City for this program. While we are deeply disappointed that the state budget does not continue the shared state fiscal responsibility for juvenile justice in New York City, which has always existed previously and which continues in the rest of the state, we remain committed to the innovative and

successful Close to Home program that has helped thousands of young people get their lives on track. The City's adopted budget—recognizing the crucial need to continue funding this important program for NYC's youth and families—backfilled funding for Close to Home in the amount \$30.6 million, and we seek your support in working to restore the state's commitment in the next state fiscal year.

MEETING NOTES:
COMMENTS:
FOLLOW-UP:

There is already a link to the MOU

AGENDA ITEM 14: Additional Needs

What new needs has ACS identified either within existing programs or in other arenas?

-- what new or changed funding or other resources will be needed to meet those needs

AGENCY RESPONSE:

- --ACS continues to assess new needs within the agency. Following the first Raise the Age implementation deadlines on October 1, 2018, we anticipate there may be additional funds required.
- --ACS will continue to work closely with the Office of Management and Budget to ensure we have the resources needed in order to successfully implement Raise the Age.

MEETING NOTES:

COMMENTS:

All of the divisions are looking at new needs We are in assessment mode.

FOLLOW-UP:

AGENDA ITEM 15: Capital Project Update

Please update the progress on and changes to the capital projects included in the FY18 Executive Plan.

AGENCY RESPONSE:

Renovations are well underway at Horizon and Crossroads—ACS' secure detention facilities that house youth whose cases are pending in Family Court—to make sure that these facilities can meet the demands of a larger population and the unique needs of older youth once the Raise the Age law goes into effect. The total budget for long-term renovations at both facilities is \$329 million—with an authorized budget of \$130 million—and nearly \$108 million committed in contracts through the Department of Design and Construction. These contracts fund the immediate health and safety renovations, as well as programmatic expansions to meet the needs of a larger population and older youth. Current construction includes renovations of the medical unit and dormitory halls, wall hardening throughout the facilities, upgraded program areas and classroom spaces, new plumbing and HVAC systems, updated staff and transportation areas, and enhanced security.

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COMMENTS:

FOLLOW-UP:

AGENDA ITEM 16: Capital Projects in Progress

Please provide a list of capital projects and their funding for Manhattan for FY20, with cumulative funding changes from the prior Executive Plans.

AGENCY RESPONSE:

ACS' EXE19 and Ten—Year Capital Plan (FY18-FY27) represents Capital projects in child care, juvenile justice, child welfare, facilities, and information technology. The Plan includes City/Mayoral, City Council, and Borough Presidents projects; City Council and Borough Presidents initiate and control their respective projects. The Capital Plan budget cycle has three touch points - September, January, and April.

In the EXE Plan (FY18-FY27), ACS' Capital budget is \$554.3 million (\$509.2 CTL), of which \$533.2 million is for Mayoral projects, an increase of \$5.5 million from the Jan19 Plan. The balance of \$21 million is for City Council and Borough President projects. A key change in the plan is the redirection of \$20 million from Crossroads to Horizons for facility improvements.

MEETING NOTES:

COMMENTS:

We will be able to determine if additional resources are needed come October.

FOLLOW-UP:

AGENDA ITEM 17: Capital - Capacity

What preparations are underway or needed to maintain capacity for ACS-funded programs and facilities located in buildings that are either:

- -- purpose-built and approaching the end of their useful lives, or
- -- approaching the ends of their leases, or
- -- are otherwise expected or susceptible to being redeveloped?

Is there a strategic analysis or approach to assessing these needs before program space is lost to development pressure?

AGENCY RESPONSE:

There are 74 city-leased sites that house EarlyLearn center-based child care programs. The City has convened a group of relevant agencies (e.g., ACS, DCAS, OMB, HPD, Mayor's Office of Operations, City Planning, and DOE) to evaluate, renew, and make every effort to maintain existing child care programs in their current community. This group also evaluates purchase options related to city-leased properties.

Through this intensive collaboration, the City has renewed three leases in FY 2019 (as of August 17, 2018) expects execution of 18 additional lease agreements by the end of this fiscal year. In FY 2018, the City renewed eight leases and purchased two sites in Brooklyn for continued childcare operation (1157 Dumont Avenue and 2505 Pitkin Avenue).

MEETING NOTES:

COMMENTS:

These leases house chilcare. In some cases, we have purchased buildings. There are large scopes of work to ensure that these facilities are modern. Funds have been in place. We are using capital funds for repairs. As we go through lease negotiations we will continue to offset capital expenses. headstart funds will be going to DOE in July 2019.

FOLLOW-UP:



Community District	Program Name	Program Address	Zip Code	Telephone Number
07	GODDARD RIVERSIDE # 1	114 WEST 91 STREET	10024	212- 873-6865
07	GODDARD RIVERSIDE #2	128 W 83RD STREET	10024	212- 877-7780
07	BLOOMINGDALE FAMILY #1	125 W 109TH ST	10025	212- 663-4067
07	BLOOMINGDALE FAMILY #3	987 COLUMBUS AVE	10025	212- 663-4068
07	BLOOMINGDALE PROJECT GROWTH	171 WEST 107TH ST	10025	212- 663-4067
07	FREDRICK DOUGLAS CENTER	885 COLUMBUS AVE	10025	212- 865-6337
07	GODDARD RIVERSIDE #4	70 WEST 95 ST.	10025	212- 749-2133
07	OPEN DOOR CHILD CARE CTR	820 COLUMBUS AVENUE	10025	212- 749-5572
10	CITIZENS CARE DAY CARE CTR #1	131 SAINT NICHOLAS AVE	10026	212- 666-1683
10	EAST CALVARY DAY CARE CENTER	1 WEST 112TH ST	10026	212- 534-5249
10	HARLEM CHILDREN'S ZONE	60 WEST 117TH ST	10026	212- 369-3577
09	CITIZENS CARE DAY CARE # 3	3240 BROADWAY	10027	212- 690-0742
09	GRANT DAY CARE CENTER	1299 AMSTERDAM AVENUE	10027	212- 666-6000
10	COMMUNITY LIFE CENTER 2	15 MT MORRIS PK	10027	212- 427-3000
10	UTOPIA CHILDREN'S CENTER	236 WEST 129TH STREET	10027	212- 663-7375
10	WEST HARLEM 1	121 WEST 128 STREET	10027	212- 665-7586
11	ADDIE MAE COLLINS 2	345 EAST 101ST ST	10029	212- 831-9220
11	BOYS & GIRLS HARBOR	1 EAST 104TH STREET	10029	212- 427-2244
11	DAWNING VILLAGE	2090 1ST AVE	10029	212- 369-5313
11	EAST HARLEM BLOCK NURSERY 1	215 EAST 106TH STREET	10029	212- 427-2571
11	EAST HARLEM CENTER	130 E 101 ST.	10029	212- 348-2343
11	EAST HARLEM COUNCIL HS 1	440-46 E 116TH STREET	10029	212- 427-9010
11	EAST HARLEM COUNCIL HS 2	30 E 111 ST.	10029	212- 860-7201



Community District	Program Name	Program Address	Zip Code	Telephone Number
04	HUDSON GUILD CHILDREN'S CTR	459 WEST 26TH STREET	10001	212- 760-9830
03	DEWITT REFORMED CHURCH HS	280 RIVINGTON ST.	10002	212- 254-3070
03	ED ALLIANCE E BROADWAY	197 E BROADWAY	10002	212- 780-2300
03	ESCUELA HISPANA MONTESSORI 2	180 SUFFOLK STREET, 3	10002	212- 982-6650
03	GARMENT IND DC CHINATOWN	115 CHRYSTIE STREET	10002	212- 219-2286
03	GRAND STREET SETT ESSEX	60 ESSEX STREET	10002	212- 677-6990
03	GRAND STREET SETTLEMENT CCC	300 DELANCEY STREET	10002	212- 228-8240
03	GRAND STREET SETTLEMENT HS	294 DELANCEY STREET	10002	212- 777-0656
03	HAMILTON MADISON HOUSE #4	77 MARKET	10002	212- 349-3724
03	HAMILTON MADISON HOUSE #5	253 SOUTH ST	10002	212- 349-3724
03	HENRY ST SETTLEMENT	301 HENRY STREET	10002	212- 254-3100
03	LITTLE STAR OF BROOME	151 BROOME STREET	10002	212- 673-2680
03	UNIVERSITY SETTLEMENT HS	184 ELDRIDGE ST.	10002	212- 453-4584
03	C P C JACOB RIIS CCC	108 AVENUE D	10009	212- 533-9138
03	ED ALLIANCE - LILLIAN WALD	34 AVENUE D	10009	212- 673-5506
03	VIRGINIA DAY NURSERY	464 EAST TENTH ST	10009	212- 228-5220
01	CHUNG PAK PRE-SCHOOL	125 WALKER STREET	10013	212- 343-9630
01	TRIBECA EARLY CHILDHOOD LRN CR	1 YORK STR	10013	212- 925-5641
06	BELLEVUE-EDUCARE CHILD CARE CT	462 FIRST AVENUE	10016	212- 679-2393
04	HUDSON GUILD CLINTON CTR	410 WEST 40TH STR	10018	646- 649-2351
04	YWCA - POLLY DODGE ELC	538 WEST 55 STREET	10019	212- 757-2047
07	GODDARD RIVERSIDE EARLY CC	243 WEST 64TH STREET	10023	212- 712-9308
07	CCNY #3 - ESCALERA	169 WEST 87 STREET	10024	212- 799-2440



Community District	Program Name	Program Address	Zip Code	Telephone Number
12	NICHOLAS CARDELL DAY CARE	84 VERMILYEA AVENUE	10034	212- 942-6757
11	ADDIE MAE COLLINS 1	110 E 129TH ST	10035	212- 831-9222
11	ADDIE MAE COLLINS 3	2322 THIRD AVENUE	10035	212- 831-3144
11	COMMUNITY LIFE CENTER 1	221 EAST 122ND STREET	10035	212- 427-6800
11	UNION SETTLMT PEQUENOS SOULS	114-34 EAST 122ND STREET	10035	646- 672-5042
10	ECDO ADAM CLAYTON POWELL ELC	25 W 132ND ST	10037	212- 234-9252
10	GRAHAM WINDHAM #2	669 LENOX AVENUE	10037	212- 491-8501
10	LSSNY - EARLY LIFE CTR 12	1951 PARK AVENUE	10037	212- 933-1815
11	EAST HARLEM BLOCK NURSERY 2	2112 MADISON AVENUE	10037	212- 234-3333
11	EPISCOPAL HS - FIFTH AVENUE	2289 FIFTH AVENUE	10037	212- 283-3100
01	HAMILTON MADISON HOUSE #6	129 FULTON STREET	10038	212- 349-3724
03	HAMILTON MADISON HOUSE #2	60 CATHERINE STREET	10038	212- 349-3724
10	LSSNY - EARLY LIFE CTR 11	110 WEST 146TH STREET	10039	646- 478-7949
10	LSSNY - EARLY LIFE CTR 13	218 WEST 147 STREET	10039	646- 360-4093
10	MORNINGSIDE DAY CARE CTR	2967 FREDRICK DOUGLASS	10039	917- 410-3874
10	PRINCE HALL COLON PK DCC	159-30 HARLEM RIV DRIVE	10039	212- 281-1444
12	P.S. 152	93 NAGLE AVENUE	10040	646- 434-2211
08	HOLMES TOWERS EISMAN NURS	1794 FIRST AVENUE	10128	212- 876-9200



Community District	Program Name	Program Address	Zip Code	Telephone Number
11	FRANKLIN PLAZA	2081 2ND AVENUE	10029	212- 828-6413
11	LEGGETT MEMORIAL	237 E 104 ST.	10029	212- 828-6051
11	LEXINGTON CHILDRENS CTR	115 EAST 98TH STREET	10029	212- 410-1060
11	METRO NORTH CHILD CARE CENTER	304 EAST 102 STREET	10029	212- 828-6083
11	P.S.50	433 EAST 100TH STREET	10029	646- 627-7450
11	SUSAN PATRICOF HEAD START CTR	302-306 EAST 111TH STREET	10029	646- 351-1300
11	TAFT EARLY CHILDHOOD CTR	1724-26 MADISON AVENUE	10029	212- 831-0556
11	THERAPEUTIC EARLY CHILDHOOD	1301 FIFTH AVENUE	10029	212- 426-3400
11	UNION CARVER CHILDRENS	1565 MADISON AVENUE	10029	212- 828-6078
11	UNION JOHNSON EARLY LEARNING	1829 LEXINGTON AVENUE	10029	212- 828-6070
11	UNION WASHINGTON CHILD CENTER	1893 SECOND AVENUE	10029	212- 828-6088
10	DREW HAMILTON	2672 EIGHTH AVENUE	10030	212- 281-9555
10	ECDO CHILDSTART CENTER	249 WEST 144TH ST, 1ST	10030	212- 234-8135
09	LSSNY - EARLY LIFE CTR 14	510 WEST 145TH STREET	10031	646- 449-0891
12	NORTHERN MANHATTAN PERINATAL	529 WEST 155ST	10032	212- 926-8264
12	RENA DAY CARE CENTER	639 EDGECOMBE AVENUE	10032	212- 795-4444
12	UFBCO CDC	474 WEST 159TH STREET	10032	212- 281-1950
12	FT. GEORGE HEAD START	1525 ST. NICHOLAS AVE	10033	212- 927-2224
12	FT.GEORGE CHILD & FAMILY CTR	601 WEST 186TH STREET	10033	212- 927-2224
12	MAMA TINGO ECEC	2340-46 AMSTERDAM AVENUE	10033	212- 421-3966
12	WASHINGTON HEIGHTS CCC	610-614 WEST 175TH ST	10033	212- 781-6910
12	CAS P.S. 5	3703 10TH AVE	10034	917- 592-0591
12	FRIENDS OF CROWN HEIGHTS 28	3732 TENTH AVENUE	10034	212- 567-5655

Community Partnership Program (CPP) Monthly Meeting Schedule/Contact List

CPP COORDINATOR'S ADDRESS*	SCHEDULE	CPP COORDINATOR	ACS COMMUNITY PROGRAM ASSOCIATE
Elmhurst 82-11 37 th Ave, Ste. LL8, Jackson Heights, NY 11372	2 nd Thurs. MONTHLY 10:00 AM – 12:00 PM	Jessica Chacha Jchacha@mediatenyc.org 718-523-6868 Ext. 244	Deidra Sutton <u>Deidra.Sutton@acs.nyc.gov</u> 212-676-7695 347-831-4023
East Harlem 237 East 104 th St, New York, NY 10029	Last Wednesday of Month 3:00 PM – 5:00 PM	Angela Donadelle adonadelle@unionsettlement.org 646-545-5199 646-345-3614	Ileana Mendoza Ileana.Mendoza@acs.nyc.gov 212-341-3168 646-889-3964
Lower East Side 184 Eldridge St, New York, NY 10002	3 rd Wed. MONTHLY 3:00 PM – 5:00 PM	Flora Huang <u>Lescpi@gmail.com</u> 212-387-0557 646-294-1725	Anthony Bowman Anthony.Bowman@acs.nyc.gov 212-442-3525 929-441-2257
Staten Island (St. George) 50 Bay Street, 3 rd Fl, Staten Island, NY 10301	2 nd Thurs. MONTHLY 10:00 AM – 12:00 PM	Patricia Walton Pwalton@seamenssociety.org 718-447-7740 Ext. 4288	Ileana Mendoza Ileana.Mendoza@acs.nyc.gov 212-341-3168 646-889-3964

Community Partnership Program (CPP) Monthly Meeting Schedule/Contact List

CPP COORDINATOR'S ADDRESS*	SCHEDULE	CPP COORDINATOR	ACS COMMUNITY PROGRAM ASSOCIATE
Bushwick 315 Wyckoff Ave, 4 th Fl, Brooklyn, NY 11237	3 rd Tues. MONTHLY 10:00 AM - 12:00 PM	Juliana Lopez <u>ilopez@hispanicfamilyservicesny.org</u> 718-497-6090, Ext.355	Nigel Nathaniel Nigel.Nathaniel@acs.nyc.gov 212-341-3116 917-716-2760
East New York 400 Liberty Ave, 2 nd Fl, Brooklyn, NY 11207	1 st Tues. MONTHLY 10:00 AM – 12:00 PM	Renesha Westbrooks <u>Cppeastnewyork@gmail.com</u> 718-345-6300 347-578-0458	Osman Boakye Osman.Boakye@acs.nyc.gov 212-442-3575 347-533-3678
Bedford-Stuyvesant 1958 Fulton St, Ste. 410, Brooklyn, NY 11233	Last Monday of Month 10:00 AM – 12:00 PM	Natasha Esteva Bedstuycpp@gmail.com Estevan@lfchild.org 929-441-0540	Loretta Williams Loretta.Williams@acs.nyc.gov 212-341-3164 347-622-0336
Mott Haven 555 Bergen Ave, 4 th Fl, Bronx, NY 10455	2 nd Thurs. MONTHLY 12:00 PM – 1:30 PM	Sweeney Anderson Andersonsw@jccany.org 718-742-8521 646-483-2698	Darrell Williams Darrell.Williams@acs.nyc.gov 212-341-3170 347-598-1601
Highbridge 156 West 164 th St, Bronx, NY 10452	1 st Wed. MONTHLY 10:00 AM – 11:30 AM	Gabriela Silverio Gsilverio@childrensvillage.org 718-293-4352 914-419-4424	Osman Boakye Osman.Boakye@acs.nyc.gov 212-442-3575 347-533-3678
Jamaica 89-64 163 rd St, Jamaica, NY 11432	3 rd Wed. MONTHLY 9:30 AM – 12:00 PM	Craig Collins Ccollins@mediatenyc.org 718-523-6868 Ext. 242	Deidra Sutton Deidra.Sutton@acs.nγc.gov 212-676-7695 347-831-4023

What Happens When a Suspected Case of Child Abuse or Neglect Is Reported?

New York City Adminstration for Children's Services Child Protective Investigation

Call is placed to the State Central Register (SCR) for Abuse and Maltreatment 1-800-342-3720 for Public,

1-800-635-1522 for Mandated Reporter or 311

Report Accepted

SCR determines report meets the requirements for an investigation.

ACS assigns case to a child protective specialist.

Specialist contacts the reported child's family within 24 hours.

ACS has 60 days to conduct an investigation* and reach a finding.

Indicated

Some credible evidence of abuse or neglect is found.

Immediate Danger

Safety measures could include foster care placement.

High-Risk

Voluntary or court-mandated services.

No- or Low-Risk

Voluntary preventive services.

Report Rejected

SCR determines report does not meet the requirements for an investigation:

- 1. The victim is older than 18.
- 2. The alleged perpetrator is not the parent or guardian legally responsible for the child (e.g., neighbor, teacher, etc.).
- The allegation does not meet the state's standard of abuse or neglect.

*Investigative Activities:

- Review family's history with ACS;
- Contact the reporter;
- Conduct home visits;
- Interview alleged victim, parents/caretakers, other household members and collateral contacts (e.g., school staff, health care providers, neighbors, etc.).

Unfounded

No credible evidence of abuse or neglect is found.

Preventive Services

Voluntary enrollment.

Case

